

are co-led by UNICEF and Save the Children⁵⁸, with the co-leadership arrangement seen as a key strength of the cluster as it underpins the collaborative nature of the cluster approach.

Annex IV: Examples of inter-cluster coordination and linkage between clusters

A. INTER-CLUSTER RESPONSE ISSUES	
INTER-CLUSTER RESPONSE ISSUE	MAIN CLUSTERS POTENTIALLY CONCERNED
Malnutrition	Nutrition, WASH, Food Security, Health
Cholera	Health, WASH, Shelter, CCCM
Host family support	Shelter, WASH, Protection, CCCM and Food Security
Mental health and psycho-social support	Health protection, education
Early recovery strategies - rubble removal	Shelter, Logistics, Protection
Population movement	CCCM, Protection and Potentially all Clusters
Cash transfer programming ⁵⁹	Potentially all Clusters

Some global clusters propose checklists to help country clusters identify issues that they need to clarify to avoid gaps or duplication.^{60 61}

B. INTER-CLUSTER OPERATIONAL ISSUES	
OPERATIONAL ISSUES	MAIN CLUSTERS POTENTIALLY CONCERNED
Health and hygiene promotion: clarity of roles and synergies, no overlap in content and outreach work.	Health, Nutrition, WASH.
Scheduling distributions, vaccination campaigns, combining these with other interventions.	Food, Health, WASH, Nutrition, Logistics.
Humanitarian access.	Protection and potentially all clusters.
Links with Government.	Potentially all clusters.
Cash transfer programmes. To agree value of cash grants, cash for work rates, links with safety-net structures.	Potentially all clusters.

58 Occasionally (based on available capacity) the cluster is led by only one organisation/agency, also in one or two cases another NGO has taken on the co-leadership role.

59 'Cash transfer programming' refers to cash and voucher-based forms of humanitarian assistance. From an inter-cluster perspective, strategic discussion and decision making on the appropriateness of cash and voucher transfers may take place at all three levels.

60 For more on inter-cluster matrices for WASH and CCCM, Shelter, Health, Nutrition, Early Recovery, and Education, see: <http://www.washcluster.info/drupal/?q=technical-library/intercluster-coordination>.

61 Protection Cluster mainstreaming trainings are being produced in collaboration with field protection and global clusters and technical support in form of check-lists and work-plans have also been provided for specific clusters such as CCCM, Wash, Shelter, Health and Food Security clusters. For further reference see: <http://www.globalprotectioncluster.org/en/areas-of-responsibility/protection-mainstreaming.html>

Services and activities that support the right environment for effective inter-cluster coordination

INTER-CLUSTER SERVICES AND ACTIVITIES SUPPORTING AN ENABLING ENVIRONMENT	
ENABLERS	INTER-CLUSTER SERVICES/ACTIVITIES
Common standards and approaches	Sphere Core Standards; feedback mechanisms for affected people; needs assessment.
Information management tools	3W/4W database, web platforms, mapping, market information, monitoring. ⁶²
Needs assessment	Multi-sector/cluster rapid assessments.
Cluster coordination monitoring	Cluster performance monitoring; annual cluster coordination reviews. (of architecture)

Improving links between clusters and HCTs on a strategic level

The table below lists actions that may assist clusters and HCTs to communicate and cooperate effectively in the pursuit of strategic objectives.

EXAMPLES OF HOW CLUSTERS CAN WORK MORE CLOSELY WITH THEIR HCT	
HC or designate chairs inter-cluster coordination meetings on specific issues	Cluster Coordinators influence HCT discussions via their CLA representative
The HC consults Cluster Coordinators and CLAs at specific intervals, for example, at regular monthly meetings	Specific HCT members are assigned to support planning, implementation and monitoring of specific strategic objectives
Specific Cluster Coordinators attend HCT meetings on thematic issues to provide technical and operational expertise	The chair of the inter-cluster coordination group participates in the HCT, to provide a link between the HCT and clusters
Cluster and inter cluster meetings are sequenced, enabling them to feed issues into the HCT's agenda effectively	The HC assigns mentors from the HCT to support Cluster Coordinators (outside their CLAs)
The HCT and inter-cluster meetings share notes of their meetings	HC/HCT members visiting field and meeting with sub-national ICCTs

62 In support of cash transfer programming, decision making, and monitoring.